



Proposed changes to some services at the  
Alexandra, Worcestershire Royal and  
Kidderminster Hospitals

What services are we talking about?

Only a small number of services would change:

- Births where you need to have a doctor present
- Overnight stays in hospital for children
- Some aspects of emergency care
- Some planned operations

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## Why do hospital services have to change?

- Shortage of specialist doctors and nurses
- Importance of doctors treating enough patients to keep their skills up-to-date
- Evidence that better care can be given in dedicated, specialist centres
- Less money is available so this needs to be used as effectively as possible

## Background

- Jan 2012 - "Joint Services Review" (JSR) started
- 13 possible options considered – lots of public engagement; clinicians recommended 2 options
- March 2012 - JSR ended
- April 2013 - Process restarted by Worcestershire's Clinical Commissioning Groups
- Sept 2013 - "Future of Acute Hospital Services in Worcestershire" began
- Nov 2013 - Jan 2014 - Expert doctors and nurses from outside Worcestershire looked at options from the JSR and produced a report with their recommendations

## Involvement of doctors and nurses

- Jan 2014 - Doctors and nurses from outside Worcestershire considered the two options from the JSR
- Neither option supported
- However an adapted option 1 was proposed
- Feb - Oct 2014 - local doctors and nurses looked at the detail of this option and how it would work in Worcestershire
- West Midlands Clinical Senate will look at the proposed model again and check that it's the best solution for patients

## Maternity and children's services

### What will it look like

- Assessment units for children at the Alexandra and Worcestershire Royal
- Children's surgery in Kidderminster and Worcester
- A possible new maternity unit led by midwives in North Worcestershire
- Appointments for pregnant women before and after the birth on all sites as now
- Home births more widely available

### What's the difference

- Overnight stays for children and babies would all be in Worcester
- All high risk births in Worcester
- Potential new midwife-led birth centre in the north of the county
- Enhanced home birth service for everyone

### Benefits to patients

- Mothers-to-be and children looked after in appropriate environment
- Improved patient experience
- High risk mothers with complex needs (e.g. twins) will receive expert

### Quality and Outcomes

- Improved care of high risk mothers-to-be and newborn babies
- Improved care of children staying in hospital overnight
- Expected reduction in emergency

## Emergency care

<p><b>What will it look like</b></p> <ul style="list-style-type: none"> <li>• Emergency centre for adults at the Alexandra Hospital</li> <li>• GP-led Urgent Care Centre and Minor Injuries Unit for adults and children at the Alexandra Hospital</li> <li>• Emergency centre for adults and children at Worcestershire Royal</li> <li>• Emergency surgery at Worcestershire Royal</li> <li>• Minor Injuries Unit at Kidderminster</li> </ul>	<p><b>What's the difference</b></p> <ul style="list-style-type: none"> <li>• Emergency Centres in Worcestershire would be networked and led by consultants</li> <li>• Emergency surgery at Worcestershire Royal and not at the Alexandra</li> </ul>
<p><b>Benefits to patients</b></p> <ul style="list-style-type: none"> <li>• Local emergency care in the same location as now for 95% of patients</li> <li>• Specialist emergency surgery department with specialist staff and facilities at Worcestershire Royal</li> </ul>	<p><b>Quality and outcomes</b></p> <ul style="list-style-type: none"> <li>• Improved care and outcomes for patients needing emergency surgery</li> <li>• Patients treated in the most appropriate location by the most appropriate staff – faster service</li> </ul>

## Planned care

<p><b>What will it look like</b></p> <ul style="list-style-type: none"> <li>• Orthopaedics, Urology and Benign Upper GI Surgery at the Alexandra Hospital</li> <li>• Colorectal, Bariatric, Reconstructive Breast, Vascular and Head &amp; Neck Cancer Surgery at Worcestershire Royal</li> <li>• Outpatients and Diagnostics on all sites</li> </ul>	<p><b>What's the difference</b></p> <ul style="list-style-type: none"> <li>• Centres of Excellence developed</li> <li>• Separating planned and emergency care</li> <li>• Major new Orthopaedic surgery centre at the Alexandra Hospital</li> </ul>
<p><b>Benefits to patients</b></p> <ul style="list-style-type: none"> <li>• Improved patient experience on specialist wards</li> <li>• Reduction in number of cancelled operations</li> <li>• Reduction in risk of infection</li> </ul>	<p><b>Quality and outcomes</b></p> <ul style="list-style-type: none"> <li>• Improved patient care and outcomes</li> </ul>

## Is this affordable for the future?

- Our proposed changes would last for up to ten years
- Current services would stay in Worcestershire
- Potential for new services – e.g. renal/kidney
- Saves money which could be reinvested into hospital services

## *Alexandra Hospital - a thriving general hospital and a major hub for planned surgery*

- Networked Emergency Centre, Urgent Care Centre and Minor Injuries Unit
- Paediatric Assessment Unit
- Countywide centre for orthopaedic (bones and joints) surgery
- Countywide centre for urology (bladder and kidney)
- Maternity services (except for high risk births)
- Enhanced upper gastrointestinal (gall bladder, gullet and stomach) surgery.

## **Kidderminster Hospital and Treatment Centre**

- State-of-the-art diagnostic and treatment centre specialising in day case and short stay planned surgery and with a full range of diagnostic services
- Enhanced service for planned operations
- Minor Injuries Unit
- Support for people to live in their own homes

## **Worcestershire Royal Hospital**

- Networked major emergency centre/trauma unit
- Emergency surgery
- Colorectal resection centre for illnesses of the large intestine, bowel and colon
- Breast reconstruction centre
- Vascular (arteries and veins) surgery centre
- Head and neck cancer centre
- Bariatric (obesity/weight loss) surgery centre

## **Our aims**

- To improve patient care, quality and outcomes
- To maintain, as far as possible, local access and choice
- To ensure the best use of money, staff and facilities
- To be able to offer a wide range of local hospital services into the future
- To attract and keep the best doctors and nurses

## **Focus on quality and safety**

- Changes will not happen immediately
- There will be a formal public consultation before changes occur
- No changes will take place until capacity is available elsewhere
- Doctors and nurses meet regularly to monitor the quality and safety of current services
- We will ensure that all services are safe until any changes agreed can be made

## Transport

- We know getting to hospital can be difficult
- We have a transport group looking at transport options
- We will ask you about transport in the public consultation

## How can you be involved?

- Attend meetings and events to find out more about the proposals and give us your views
- Complete a survey as part of the consultation and all feedback will be considered by the CCGs when they make their decision
- For the most up-to-date information, have a look at our website [www.worcshospitals.co.uk](http://www.worcshospitals.co.uk)



## What happens next?

- Our proposals will be reviewed by independent doctors and nurses (November 2014)
- NHS England will check that we have done everything we need to do before putting our proposals to the public (Spring 2015)
- Public Consultation -- (late Spring/Summer 2015)
- Consideration of feedback from public consultation and decision by Governing Bodies of Clinical Commissioning Groups (late 2015)
- Implementation (from 2016)

